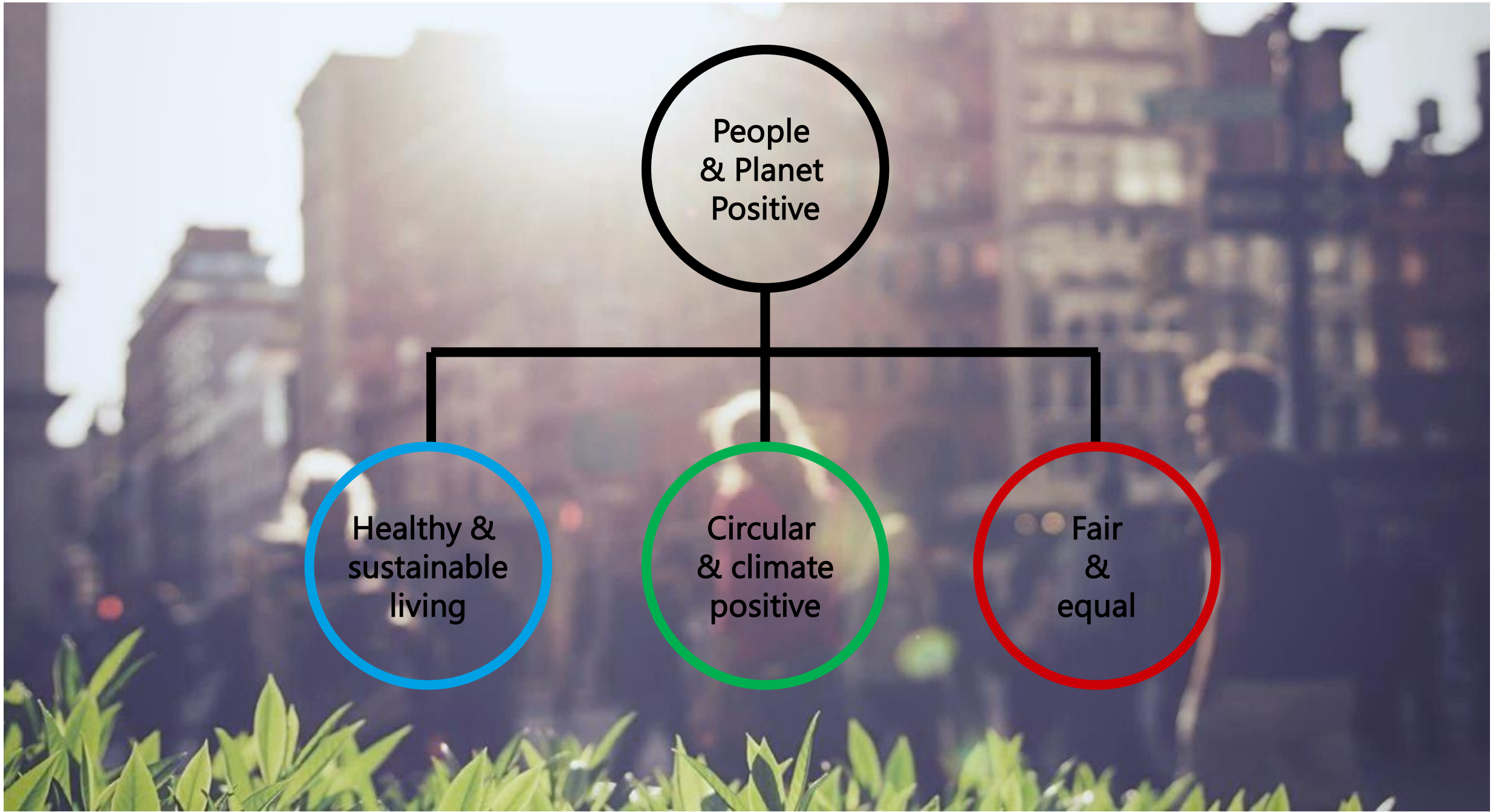



**Road Safety for
you, me, and
everyone too**







**Our impact on people
and the planet gives us
big responsibility,
a strong sense of purpose,
and the opportunity
to influence the change**

2 million shipments with
1.2 million tonnes of CO₂e
emissions yearly

Tens of thousands of drivers,
seafarers, and workers handle
IKEA shipments

Millions of people are
impacted by the transport and
logistics industry

An aerial photograph showing a dense green forest on the right side, with a paved road running horizontally through the middle. To the left of the road is a body of dark blue water. The image is used as a background for the text blocks.

Our sustainability destination

An IKEA goods flow, serving people and protecting the environment

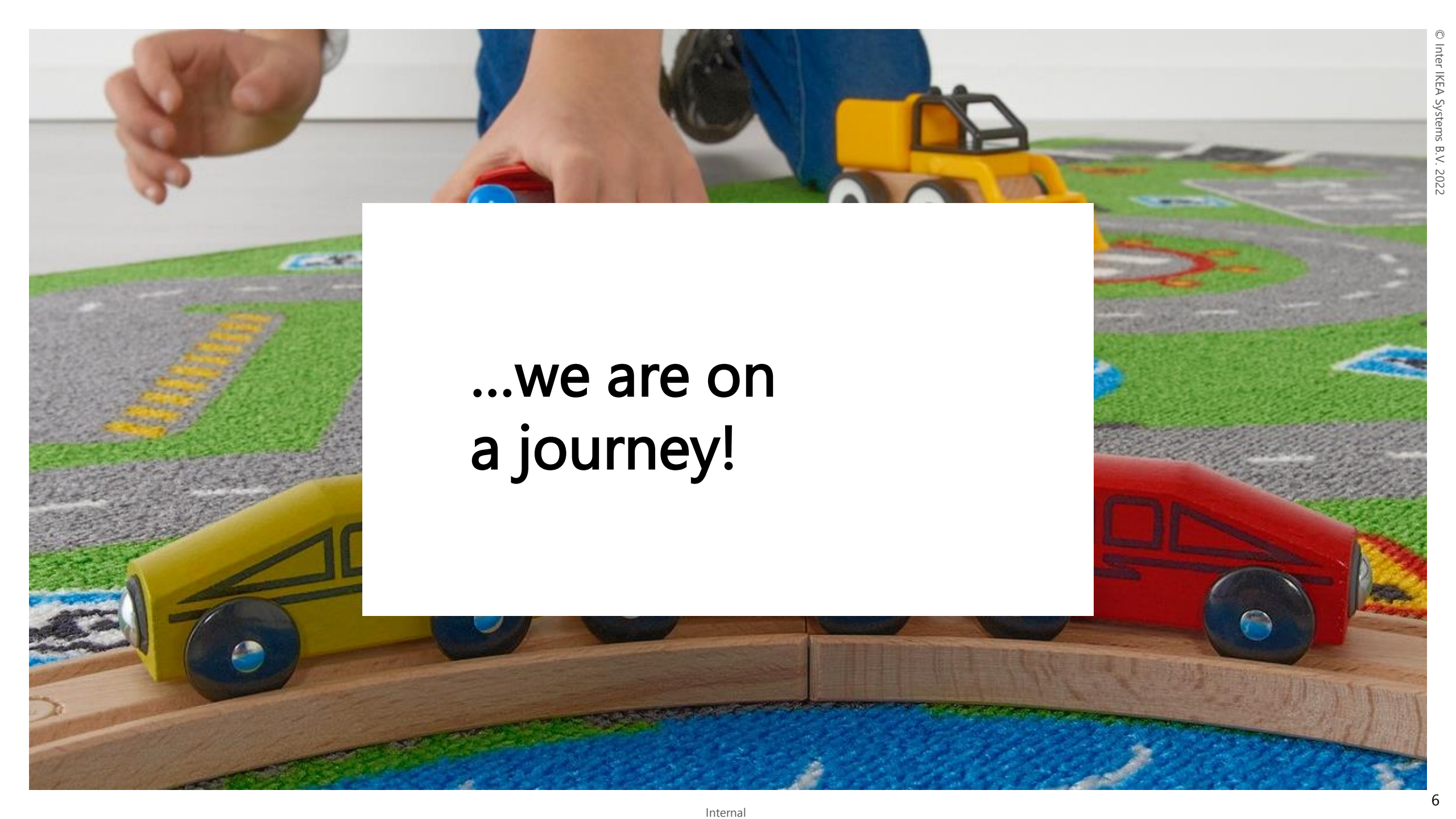
In IKEA Supply Chain Operations, we are aiming for zero emission transportation and 100% renewable energy across our operation for all the supply of IKEA products between suppliers and retailers.

We want to create a better everyday work life for people moving and handling goods in the IKEA supply chain. Our ambition is to contribute to a positive experience for people and communities connected to our goods flow.

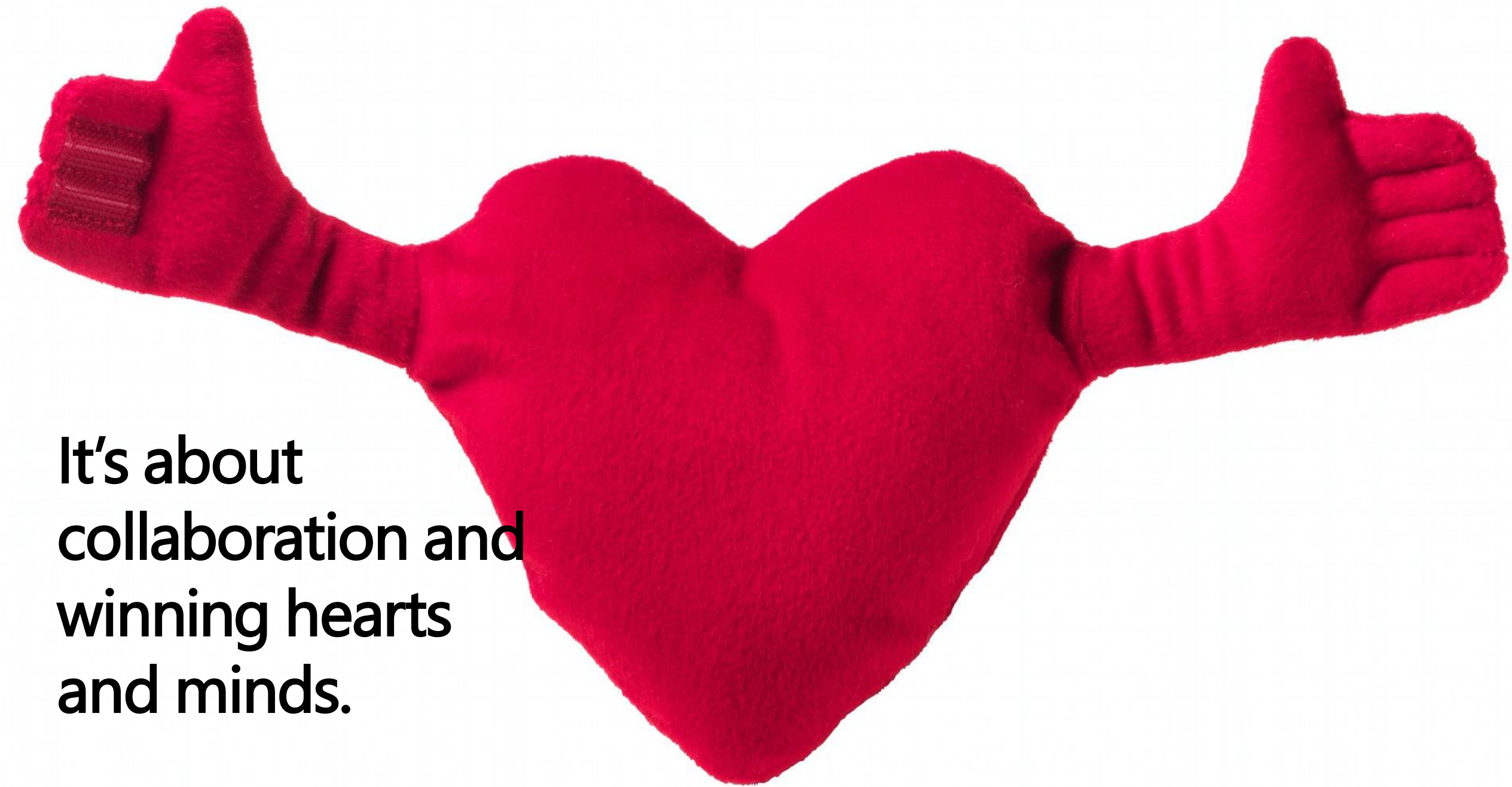


Safety is fundamental in Supply Chain Operations!

We recognise our shared responsibility to enhance road safety and to achieve global road safety goals as outlined in the UN Sustainable Development Goals.

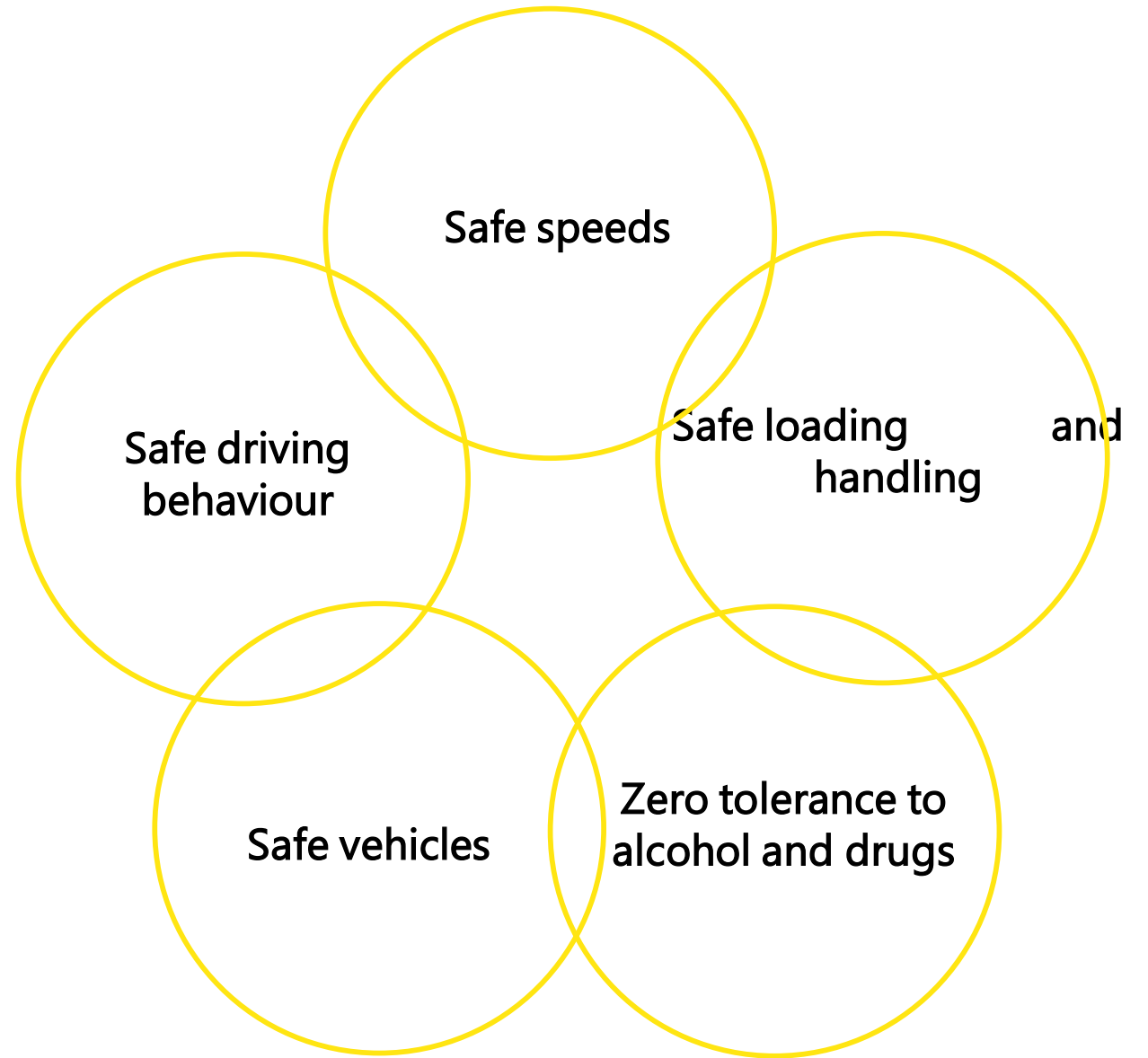
A close-up photograph of a child's hands playing with wooden toy cars on a colorful play mat. The mat features a winding road, green grass, and a blue body of water. A yellow car is on the left, and a red car is on the right. A yellow toy truck is visible in the background. A white text box is overlaid in the center.

**...we are on
a journey!**



**It's about
collaboration and
winning hearts
and minds.**

Our starting points



Parallel tracks to create movement



Internal focus group
Frame Agreements
IWAY – IKEA supplier code of conduct
FIA Road Safety Index



Communication and competence development
Creating engagement internally
Connecting with experts
Involving our partners



What's next?

- Step wise roll-out of the FIA Road Safety Index
- Engaging with transport service providers
- Gaining further insights from internal "Yearly Environmental Survey" for additional information on incidents and accidents
- Testing autonomous driving in the US in collaboration with Kodiak
- Continuing intermodal strategy

Designing
a future
for people,
not traffic
- together!

